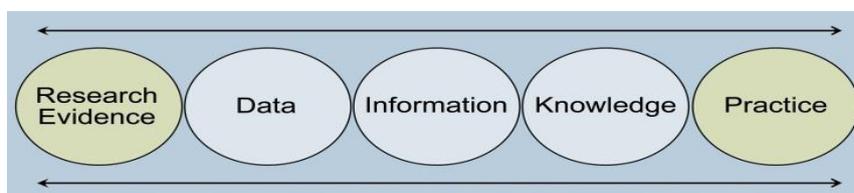


Supporting Partnerships in Research



Sharing Outcomes from Research Conference 9th February 2015, Mossley Mill Newtownabbey



Research and Evaluation Quotes

<p><i>“The fact that an opinion has been widely held is no evidence whatever that it is not utterly absurd; indeed in view of the silliness of the majority of mankind, a widely spread belief is more likely to be foolish than sensible.”</i></p> <p>Bertrand Russell</p>	<p>Social work because of its applied nature and its relationship with service users, carers and practitioners is in a position to develop the type of research that will underpin social care practice in the future.</p> <p>Social Work Research Strategy</p>
<p><i>“Claims that cannot be tested, assertions that are immune to disproof are virtually worthless, whatever value they may have in inspiring us or in exciting our sense of wonder.”</i></p> <p>Carl Sagan</p>	<p><i>Facts are stubborn things; and whatever may be our wishes, our inclinations, or the dictates of our passions, they cannot alter the state of facts and evidence.</i></p> <p>John Adams</p>
<p><i>It is wrong always, everywhere, and for everyone, to believe anything upon insufficient evidence.</i></p> <p>William James</p>	<p><i>Plagiarize! Let no one else's work evade your eyes! But plagiarize, plagiarize, plagiarize Only be sure always to call it please 'research'.</i></p> <p>Tom Lehrer</p>
<p>The challenge in contemporary services is to connect the world of research and knowledge and the world of day to day practice which challenges the bureaucratic logic that things are right because they have always been done that way.</p> <p>Social Work Research Strategy</p>	<p><i>“Steal with pride” but always acknowledge your source”</i></p>

Presenters and delegates participating at the event on 9th February 2015



Contents

Section	
<u>One</u>	Quick guide to the sharing outcomes resource
<u>Two</u>	Context
<u>Three</u>	Key messages from key note address
<u>Four</u>	Key messages from group work exercises
<u>Five</u>	Conclusions
<u>Six</u>	Reflections
<u>Seven</u>	Access to PowerPoint presentations and resources

Section 1		sharing outcomes resource
Quick guide to the resource		
Context <ul style="list-style-type: none"> • Dr Ruth Carroll, Programme Manager R & D Office, Public Health Agency 	Go to	<u>Section 2</u> Page 7
Key messages from key note address and presentations <ul style="list-style-type: none"> • Fionnuala McAndrew, Director Social Care and Children, Health and Social Care Board • Dr Janice Baillie, Assistant Director, R & D Office, Public Health Agency • Emma Williamson, University of Bristol • David Carson, (Independent) Lecturer in Law Research partnership <ul style="list-style-type: none"> • 1 Karen Winter (Queen's University) and Campbell Killick (South Eastern Trust) • 2 Eimear Barrett (Northern Ireland Public Health Research Network) Local resources <ul style="list-style-type: none"> • David Elder HSC knowledge Exchange • Hazel Neale (Queen's Medical Library HONNI (Health on the Net Northern Ireland)) 	Go to	<u>Section 3</u> Page 11

<p>Key messages from workshop presentations</p> <ol style="list-style-type: none"> 1. Research Findings- what do we do with them 2. Priorities- the way I see it 3. Social work Research Strategy – consultation 4. What do I need to do to embed research in practice? 	<p>Go to</p>	<p><u>Section 4</u> Page 17 and <u>Section 7</u> Page 25</p>
<p>Conclusions</p> <ul style="list-style-type: none"> • Anne McGlade Social Care Research Lead Health and Social Care Board 	<p>Go to</p>	<p><u>Section 5</u> Page 21</p>
<p>Final word from the delegates</p>	<p>Go to</p>	<p><u>Section 6</u> Page 23</p>
<p>Resources, feedback and contacts</p>	<p>Go to</p>	<p><u>Section 7</u> Page 25</p>

Context

How did this come about?

This resource has been produced based on the outcomes from a research conference event hosted on 9th February 2015 entitled “**Social Work and Social Care, Supporting Partnerships in Research**”. Repeating the success of the first joint research conference in 2014 organised by the Health and Social Care Board (HSCB) and the Research and Development Division of the Public Health Agency Ruth Carroll Programme Manager welcomed delegates to Mossley Mill, Newtownabbey. She explained that the aim was to support those involved in research to develop potential partnerships or identify opportunities for partnerships with research teams as well as providing information on funding opportunities.

Over sixty managers and practitioners from across the health and social care sector, service users and carers, academia and the voluntary sector participated in the conference. The range of presentations from local and national speakers and the discussion groups provided the opportunity for an energetic and stimulating dialogue and discussion and provided invaluable networking.

Delegates Expectations

In anticipation of the event participants shared some of their expectations. Some of which are included here by way of illustration and reflecting both strategic and personal needs.

Engagement and Networking.

- *To learn about what is happening in networks.*
- *To learn key messages from research, get ideas and inspiration, and network.*
- *To look at partnerships in more detail? What are they and how partnerships in social care research might work?*
- *To get an overview of key stakeholders and the current themes in research in NI.*
- *Network within agencies and with academics.*
- *Networking opportunities for future reference.*
- *An opportunity to begin to build partnerships*
- *To develop ideas for collaboration.*

Funding opportunities

- *To hear about funding opportunities to take forward specific work.*
- *Identify ways to get funding and work opportunities as a practitioner in social work wanting to engage in research*
- *Creative transparency about funding opportunities and process of decision making about social care policies*
- *To get some concrete leads on where to apply for funding.*

To learn what is happening elsewhere

- *Awareness of what research is currently taking place.*
- *To hear about regional projects taking place.*
- *Explore and secure opportunities for Northern Ireland engagement and involvement in relevant national and international research – missed opportunities.*

Linking research and social work practice

- *To look at how research can help to promote social work as a profession within integrated multidisciplinary working.*
- *To take the time to consider how research can input positively on social work practice and consider it within my specific practice*
- *To consider what research means within my practice.*

- *To explore the feasibility of taking forward research within my own area of social work practice.*
- *To generate a greater understanding of the linkages and opportunities to take forward specific work I am involved in. The road map to identify areas of practice where research can inform best practice and service development.*
- *To ensure findings inform commissioning priorities.*

Strategic

- *To get an update on the social work research strategy.*
- *To understand how the Research Strategy will be integrated into the working practice of staff in Trusts.*
- *To know more about PHA and HSC Board in context of research*
- *To better understand how research is going to be integrated into social work practice in context of the challenges presented by current economic and service provision climate.*
- *Expectation that this long standing debate evidences something new and a different approach.*
- *Clear strategy for sharing and disseminating research findings.*
- *To get evidence of buy in from Trusts and Universities.*
- *Greater collaboration between academia and social care. Greater emphasis on accessibility of relevant research and dissemination with a 'purpose' – involving debate and analysis of implications of research for practice, service delivery, commissioners, and decision making.*
- *To get detail on how staff will / could be supported to engage in research in a practice context.*
- *Considering the barriers of research integration within the practice setup and look at ways to help address the barriers.*
- *To involve commissioners, practitioners, service providers and service users.*
- *Being honest and open about the impact of research findings in the current economic and political environment.*

In reflective mode one delegate considered the need for some of the elephants in the room to be named: For example what research will be supported, how will existing research will be used and how it is translated into what things are done? There is a gap between the rhetoric and reality. A shortcoming is that research has always been viewed as a bolt on or adjunct despite the rhetoric of embedding it in practice. We need to look at how research is often flouted in the face of political considerations. Discussion needed on cracking the nut of building evidence into what is commissioned and into wider processes and requirements.

Through sharing the outcomes from the conference event, including the PowerPoint presentations and outcomes from the mobile consultation exercises it is intended that this report, like the previous one from the 2014 Conference, can become a resource in its own right from which others can learn. This requires it to be shared and disseminated widely. It will also be disseminated via the HSC Knowledge Exchange Network.

In order to keep the resource concise but informative the PowerPoint presentations are available in Section 7. Summary comments only are included in Section 2. Presenters contact details are provided within the PowerPoint presentations. We hope that any individual with an interest in a particular initiative or idea can make direct contact and explore further.

Key messages from key note address - presentations**1. Fionnuala McAndrew**

In her opening address Fionnuala McAndrew, Director of Social Care and Children (HSCB) expressed her delight in co-hosting the second major research event in collaboration with colleagues in the Health and Social Care Research and Development (HSC R&D) Office. Welcoming those who had attended the previous event she also extended a very warm welcome to the many new delegates hopefully reflective of the momentum that has been built up over the past year in relation to the research agenda. Evidenced by the high level of attendance, from a diverse range of delegates, she suggested that the theme of the event, that of “partnership working”, had certainly stuck a chord.

Drawing on various experiences of partnerships within the sector, including those established as part of work in relation to the Social Work Strategy, delegates were left with no illusion that such work is either short term or is easily achieved. As with any relationship, Fionnuala suggested, it is about the quality rather than the form that determines success. Effective partnerships take time and energy whereby there is a need to allow space for difference and for healthy disagreements therefore, she advised, we need to be prepared for this along the research and evidence based journey.

Making reference to the current financial pressures facing health and social care, Fionnuala suggested that it was in fact, at times like this, when our practice comes under greater scrutiny that this agenda plays a key role and when we are even more challenged to demonstrate, through the use of relevant research and evidence, that we are doing the right thing for the right people, in the right way and in doing so improve how we evidence better outcomes for service users and carers

As lead Director for the Development of the *Social Work Research Strategy: In Pursuit of Excellence 2015-2020* Fionnuala set the event within a wider strategic context explaining that it was not by accident that the conference was taking place at the same time as this strategy was out for public consultation. To delegates in the room who provided input into its development Fionnuala took the opportunity to reiterate her thanks and appreciation to them.

With support for the strategy evident, internally from the Department, the Health and Social Care Board, Trusts, the HSC R & D Office, and externally we believe that the launch of the strategy is a step change in the right direction towards building the culture for research and evidence and for the establishment of a framework for the development of agreement of research priorities; and a clearer means to access and involve staff and others in commissioned research and evaluation activity.

She encouraged delegates to respond to the consultation.

Drawing on the theme of the event, that of building partnerships, acknowledge that locally we already have many examples of good quality research and evaluation activity and strong partnership links established with our local Universities both of whom are highly recognised internationally for the quality of their research activity. We have also for the last couple of decades invested in good quality training at post qualifying level to enable social workers to acquire and apply research skills in their work. But we have more to do in order to better capitalise on this investment.

2. Janice Bailie



Dr Janice Baillie Assistant Director of the HSC R&D Office as co-host extended a warm welcome to delegates

The theme of Janice's presentation was placing the spotlight on Northern Ireland highlighting the many positives that we have to offer locally that should attract wider interest. Of particular note is the size and close proximity to Republic of Ireland, other parts of the United Kingdom and across

Europe. The robustness of the governance and ethics arrangements were also highlighted as beneficial; as was the strong history of collaboration and excellent links and partnerships with the research environments at Queen's University and Ulster University.

In addition Janice acknowledged the value of the partnership and collaborative working between the Health and Social Care Board and The HSC R and D Division of the Public Health Agency.

Delegates' attention was drawn to a number of initiatives on the horizon including:

- Department of Social Development (DSD) partnership working to provide information in relation to impact of welfare reforms on health and disability;
- Cochrane Fellowships will be advertised in March 2015;

- Enabling Awards will re-open March 2015; and,
- Other funding opportunities - Doctoral Fellowships; Knowledge Exchange; Opportunity-led; National Institute Health Research and EU Horizon 2020.

Check out the HSC R and D website in Section 7 under resources which also includes funding opportunities.

3. Emma Williamson



Delegates had the opportunity to hear the experiences of working in partnership of Emma Williamson, a Research Fellow from the Centre for Gender and Violence Research, Bristol University. Drawing on two pieces of research - the TARA Project and the PROVIDE project, a longitudinal study on the service needs of homeless women and a survey of male patients in a GP practice looking at experiences of and perpetration of potentially abusive behaviours. The barriers, enablers and methods to increase “impact” of research were outlined. Important issues highlighted increased the recognition of the importance of partnerships; engagement of service users as advisors throughout the cycle; ground up development of research ideas and accessible methods for the dissemination of resources.

4. Karen Winter and Campbell Killick



Drawing on their experiences of a local partnership between Queen's University (Dr Karen Winter) and South Eastern Health and Social Care Trust (Dr Campbell Killick) this presentation struck a chord with a number of delegates a) because it demonstrated the value



of partnership working throughout the whole process of the research study in practice and b) it highlighted the impact of the use of innovative and creative tools for dissemination of the outcomes (DVD's). The study was undertaken in relation to “social worker home visits to children and families” – “pre visit”, “during the visit” and “post home visits”. A number of suggestions were made for the use of the findings in respect of auditing, training and further engagement of senior practitioners in sharing and using the messages learned.

5. Eimear Barrett



For those less familiar with the Northern Ireland Public Health Network, Eimear Barrett summarized the role of the Network which is primarily to facilitate public health intervention research in order to extend the public health evidence base and consequently increase the quality and quantity of public health research in Northern Ireland. A key role is also that of increasing engagement between public health professionals, academics, policy makers and the community and voluntary sector. The Research Development Groups (RDGs) are the key method of working which help promote research translation, and bring multiple perspectives together facilitating cross sectorial boundaries

A number of the tools that are available and the sources of funding through the HSC Enabling Award support preparatory and developmental work were outlined.

The Network will advise and support staff interested in undertaking research.

6. David Elder



Research conferences serve a number of purposes, and the sharing of information remains the dominant feature. At this event David Elder provided a useful and interactive input in relation to the HSC Knowledge Exchange website which was launched on February 2014. The majority of web based materials can be easily accessed by anyone. The site includes a diverse range of materials including a range of case studies from health and social care organisations. Online discussion groups on the Exchange will also be made available to staff. The site is updated twice weekly to ensure currency of the information provided. It is anticipated that in the future further promotional campaigns will be undertaken alongside the setting up of knowledge sharing and exchange programmes and events.

Delegates got an opportunity to view the site and its many options. Check out website details in Section 7 under resources.

7. Hazel Neale



Continuing the theme of sharing information, particularly for the benefit of those more recent recruits to the area of research and evidence, Hazel Neale, librarian for Social Work and Clinical Psychology at Queen's Medical Library and HSC Library provided a very useful summary of HONNI – Health on the Net Northern Ireland library resource. This resource provides extensive access to a wide range of books, journals, electronic databases, and ZETOC which is an alert system for tables of contents. Hazel and her colleagues provide a very helpful and responsive level of support in searching for information, direct training in using databases, tailored help in specific searches and help obtaining articles and books.

Free to health and social care staff this is an extremely helpful resource and vital for anyone embarking on research or who needs to find relevant information. Check out website details in Section 7 under resources.

8. Jacqueline Magee and May McCann



Jacqueline Magee, the Personal & Public Involvement Lead in the HSCB whose background is in disability training outlined a few key questions that need to be addressed in any work that proactively involves service users and carers in research activity.



Whilst she drew her experience from other areas and not necessarily research, a number of issues are important. She reinforced the need for there to be clarity on why involve people? Be clear on why people are motivated to become involved, who should be involved and the importance of the preparation work needed to make it work. In addition making the process more accessible, including the language used in our maze of our health and social care services is crucial.

May McCann introduced her presentation with a brief outline of her personal background as a mental health carer for a family member for 19 years. She has also been involved in advocacy in pursuit of transformation in mental health care and treatment for a long time. Whilst not claiming to be an expert in the area of research, May is involved in the HSC Research and Development Division's Personal and Public Involvement Group and was involved with the Health & Social Care Board in discussion around the Social Work Research Strategy. Progressing Jacqueline's theme on the need for clarity in the process May explored the concept of "Experts by Experience".

She explained, as a person struggles through the maze of ‘the system’, that is, our health and social care service, or languishes outside of it, where access can be obscured or denied, they pick up knowledge, experience and insights about the system, for example, what works and what doesn’t, where are the gaps, the overlaps, and what might make something work better? Hence the meaning of the term ‘Experts by Experience’. May suggested that while it may apply more specifically to a knowledge of your experience of your own condition, frequently it entails not just this, but a much more diffuse knowledge, experience and expertise. And on top of this acquired knowledge and experience there is the knowledge and experience of the person before and beyond the illness – for example a service user who was previously a Clinical Psychiatric Nurse (CPN); a film maker; a carer with an academic background in social sciences.

In research activity therefore she suggested that researchers need to find the right people for the particular job, and service users can help them do that. Service users and carers need to be ‘fit for purpose’ which means that the purpose has been thought through as well as a process of recruitment.

May urged against the pitfall of the ‘token’ service user. Not token in themselves, but token by being selected inappropriately, without due consideration of the fit between the job description and the applicant.

The final message from both Jacqueline and May is that no one said it was easy, but it is necessary and things will go wrong – but “don’t give up”

9. David Carson



The final key note speaker was David Carson (Lecturer in law) who, in this presentation, took as his objective a consideration of the ways in which the credibility of risk assessments might be enhanced to protect them from inappropriate challenges, for example, in cross examinations in court or in interviews. He posed the view that legal thinking can often be inappropriately dichotomous and that law and science tend towards the incompatible. For example, legal thinking tends to particularise to the cases in issue, and is about associative – responsibility rather than cause, whereas scientific thinking tends to generalise as wide as possible and is concerned with causal relationships.

Drawing on the work of Anderson et al (2005) David explored the three credentials of evidence, relevance, credibility and inferential weight; providing some key tips for presenting evidence in court settings. Of particular importance is the need to rationalise the evidence, making it as factual as possible, giving reason why the jury should accept the evidence and why you would act on the evidence. (References on the PowerPoint)

Section 4

sharing learning
and good practice
resource

Key messages from group work

A key part of the day was the opportunity for delegates to engage in discussion and dialogue around a number of key areas. The outcome was a series of lively and energetic discussions and additional opportunity for networking. In this section the top issues raised in each workshop are summarised. **See Section 7 for full details.**

1) **Research Findings- what do we do with them?** - Facilitator: Marita Magennis, Southern Trust

Discussion areas

- Participants views on how well research findings are utilised within their organisations?
- What are the barriers or challenges and what are the enablers to effective use of research findings?
- Are there differences in how research findings generated internally and research findings generated externally are utilised? Explore
- Are there ways that they consider that researchers and participants can better work together in the utilisation of research findings?
- Get participants to identify any good examples of research findings that were effectively used to change practice – and explore outcomes

Top points raised

Greater collaboration needed between academia and social care, service users and other sectors

- Need to move beyond current models of dissemination with greater emphasis on accessibility of relevant research and dissemination with purpose. Need to move towards a conversation involving debate and analysis of implications of research for practice, service delivery, commissioning and decision making. The HSC R&D Division has a role to support this
- Staff need greater critical appraisal skills to build the confidence
- The drive needs to be top down as practitioners alone cannot drive the agenda. It needs an organisational culture
- Senior practitioners have a role in supporting dissemination of evidence
- Support for “Learning Groups” and “Communities in Practice” across all trusts and programmes is required

2) Research Priorities - the way I see it – Facilitator: Geraldine Fleming, HSCB

Discussion areas

- Explore with participants their views on key overarching themes for social work and social care research priorities
- What is their view on the best mechanism for identifying and reviewing priorities?
- Who should be involved in this process? How should they be involved?
- In the more immediate timespan over next 1-2 years what are the key research priorities? Ideas for over longer timespan 3-5 years
- What measures should be considered for monitoring of progress?

Top points raised

- Concern raised about creating a shopping list for topics but the suggested mechanism for identifying topics is dialogue with practitioners, researchers and service users and others to identify research questions
- There is a role for the voluntary and community sector in this activity
- Research needs to focus on what we do not know. Stand - alone projects do not answer core questions, priorities need to consider a cluster of topics and projects
- There should be equivalency in research in relation to adult and children services
- Priorities need to take account of embedding research mindedness. The 5 year Social Work Research Strategy should begin the process of what we need and want as a profession, and help generate the required infrastructure
- How to implement the change process is a priority
- Need on-going partnerships between academia, practitioners and opportunities for establishment of NI Personal and Public Involvement Network to consider priorities

3) Social Work Research Strategy - Facilitator Brenda Horgan, NISCC

Discussion areas

- Explore with participants their views on the value of having a Social Work Research Strategy in place
- Is the Strategy pitched at the correct level?
- Are there any gaps?
- Seven priorities are identified in the strategy. Are these relevant? Any suggestions
- Any specific views on equality, human rights or Personal and Public Involvement considerations

Top points raised

- The strategy is aimed at building the infrastructure, awareness and capacity. For social workers it is pitched at the right level for those interested in research but the question is how to best cascade to busy practitioners and how will this be achieved?
- Not everyone wants to change so the challenge is how to reach social workers who do not want to change and better ensure their practice is research informed
- Have practitioners and academia bought into it?
- The strategy is high level, ambitious and visionary and aspirational rather than tangible at this stage.
- The next stage will be important and it requires details. If it's a 5 year plan how will we know what has been achieved? Needs to be monitored
- In the implementation a to involve key players who can influence the agenda
- Personal and Public involvement should be integral to the whole process, including from discussions on priorities
- The strategy may be less accessible for service users and carers

All documents including the equality screening exercise are available on <http://www.hscboard.hscni.net/consult/index.html> until 18th March 2015

4) What do I need to do to embed research in practice? - Facilitators Deidre Coyle and Catriona Rooney, HSCB

Discussion areas

- Participants' views on the extent to which their organisation already embeds research and evidence into practice
- What are the barriers and what are the enablers?
- Where there are barriers how can these be addressed? What actions are necessary and explore how these can be progressed?
- What supports are needed to embed research in practice?
- Where there is good practice what difference has it made to practice?
- How is good practice shared with others?

Top points raised

- Cannot rely on ad hoc support from interested managers. Ad hoc is not enough
- Professional supervision is an important part of the process
- There should be a more formalised learning loop system for those who do undertake research and evaluative work to ensure that its fed back to other colleagues and partners
- Standard documentation used should include the question- what evidence, what research has been used?
- Needs to be a key part of learning at undergraduate, post graduate level and embedded at all levels of training and development – foundation, qualifying, Assessed Year in Practice and post qualifying. Social workers seem to forget that they already have a theoretical base and have responsibilities to keep up to date with research
- Need better rewards and recognition. Draw on examples from nursing and medics where there are opportunities for undertaking research in practice as part of job roles
- The infrastructure needs to be funded and supported with dedicated posts aligned to practice and across the region

Conclusion

At the end of a very full day Anne McGlade Social Care Lead (HSCB) acknowledged the commitment and enthusiasm of all delegates whose participation made the event a lively, enthusiastic and a vibrant one. In 2014 we made a commitment that the first conference would not be a one off event. Given the interest expressed for this conference and the evidence from attendance we will look for other types of initiatives and events aimed at keeping the research and evidence agenda profiled.

In planning the event the HSCB and the HSC R & D Division had a few simple objectives:

- To look outside of our own areas and think about what other opportunities exist for partnership working across professional groupings locally, nationally and internationally
- To provide an opportunity for delegates to hear from others with experiences of undertaking such partnership work in research activity and those with experiences in other setting such as within the legal setting where there is increasing awareness of the need to enhance credibility of evidence
- To provide a networking opportunity

From the energy around the room it is clear that the objectives were achieved. Anne acknowledged the time and commitment required by all of the speakers, workshop facilitators and the administration support in preparation for such event. The drama performance provided a brief interlude and allowed social workers to take a few minutes out to view themselves through a different lens and reflect on some of the bureaucratic processes as perceived by others. Anne also acknowledged all the speakers' willingness to share their experiences and knowledge for the benefit of a wider audience.

Acknowledging the importance of conferences for networking and engagement Anne also acknowledged that others, beyond delegates, would benefit from receiving an outcome report, inclusive of the presentations, links to speakers and links to the resources. She made a commitment that such a report would be disseminated as soon as possible and encouraged wider circulation amongst colleagues.

The last word from the delegates as to whether they thought the day met their expectations

We invited comment in respect of views on whether expectations were met whilst also offering a wider opportunity for comments on any issue that delegates thought important.

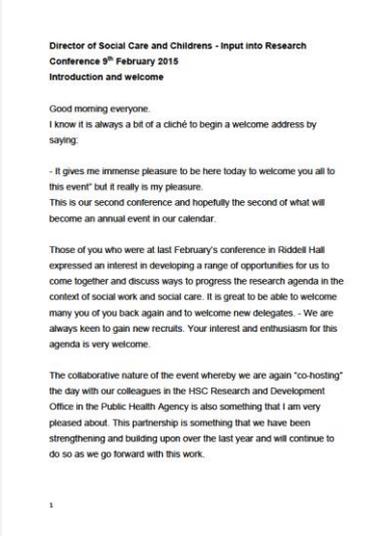
A few of these are presented below, looking firstly at whether delegates considered their expectations were met.

Were expectations met?

Feedback from delegates has been overwhelmingly positive. Some of these included:

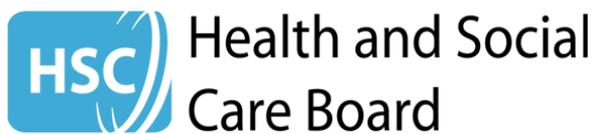
- *The conference was excellent, a great blend of inputs and information about resources. Enjoyed the event*
- *Very good event with lots of important information - well done, it was a great day*
- *The presentations have all been very interesting.*
- *Excellent event. A great blend of information about resources opportunities as well as showcasing some interesting work.*
- *The newsletter in the packs was excellent. I would like additional copies*
- *Yes, today met my expectations in terms of thinking about research and how it can apply to areas of practice. It has also given me some insight into partnerships and links available.*
- *An extremely worthwhile event – a huge thank you to each of the speakers and facilitators - enjoyed David Carson's input*
- *Very relevant with a good mixture of inputs showcasing excellent examples of research in partnership – (South Eastern Trust and Queen's research). Will take opportunities to promote this research.*
- *Very enjoyable and interesting - would have liked further time in the consultation exercise as the discussion was extremely interesting -Thank you.*

- *Enjoyable, interesting and thought provoking.*
- *An excellent day! Good range of relevant presentations. Many thanks.*
- *An interesting and enlightening event as it gave information and cause for questioning in equal measure.*
- *A great day. More of them please! But where were the other senior managers and Executive Directors?*
- *Event was very good and it was in a good location.*
- *Speakers were interesting and passionate. Good to be able to give views too.*
- *Interesting and good to see others with similar agenda though in future perhaps a little more topic focused would help – although I accept that the Social Work Strategy has to be further developed and actions laid out.*
- *Keep the annual event to keep the agenda profiled and issues raised.*
- *Good thorough day, well planned and showed the amount of work already completed and yet what needs to be taken forward in terms of developing a landscape of social work research.*
- *Good discussion generated. Better understanding of the different departments and organisations linking to looking at research.*
- *Helpful to consider the structures and systems that would need to be in place to support a truly informed workforce who feels confident in their knowledge and use of research.*
- *Very enjoyable event with opportunity to meet lots of new people though I would have liked the opportunity to ask more questions of the speakers*
- *I look forward to hearing seeing / receiving the findings and outcomes of today's event. A product from today that gives participants the information next steps, over and above the newsletter issued would be helpful. Overall a great event.*

Section 7		sharing learning and good practice resource
<p>Access to presentations and resources Paper copies can also be provided on request. Contact Anne McGlade (details on Page 26)</p>		
Title and Name of presenter	Presentations and workshops	
<p>Welcome and Opening Remarks</p> <p>Fionnuala McAndrew's Speech</p> <p>(Double click on image for slide show to open in acrobat reader)</p>		
<p>Presentations</p> <p>Social Work and Social Care Support Partnerships in Research PDF</p> <p>(Double click on image for slide show to open in acrobat reader)</p>		
<p>Feedback from Workshops.</p>	<p>Some of the key issues are outlined on pages 17-20. Further analysis of the feedback will be undertaken and used to inform the Social Work Research agenda.</p>	
<p>HSC Knowledge Exchange</p>	<p>Check out the website : www.knowledgeexchange.hscni.net</p>	

HONNI (Health on the Net Northern Ireland)	Check out the website: www.honni.qub.ac.uk
Funding Website HSC Research and Development Division (R & D) Public Health Agency	http://www.publichealth.hscni.net/directorate-public-health/hsc-research-and-development/funding-opportunities
Contact details	<p>If you are interested in getting in touch with the HSCB or HSC R&D Division in respect of the research agenda contact details are:</p> <p>Anne McGlade Social Care Research Lead HSCB Social Care and Children’s Directorate 12-22 Linenhall Street , Belfast, BT2 8BS Tel 0298 95363017 Pre fix prefix with 18001 if using Text Relay anne.mcglade@hscni.net</p> <p>Ruth Carroll Programme Manager R&D Office, Public Health Agency 12-22 Linenhall Street , Belfast, BT2 8BS Tel 028 95363523 Pre fix prefix with 18001 if using Text Relay ruth.carroll@hscni.net</p>

Notes



<p>Social Care and Children's Directorate 12-22 Linenhall Street, Belfast, BT2 8BS</p>	<p>HSC R&D Office, Public Health Agency 12-22 Linenhall Street, Belfast, BT2 8BS</p>
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Date: February 2015